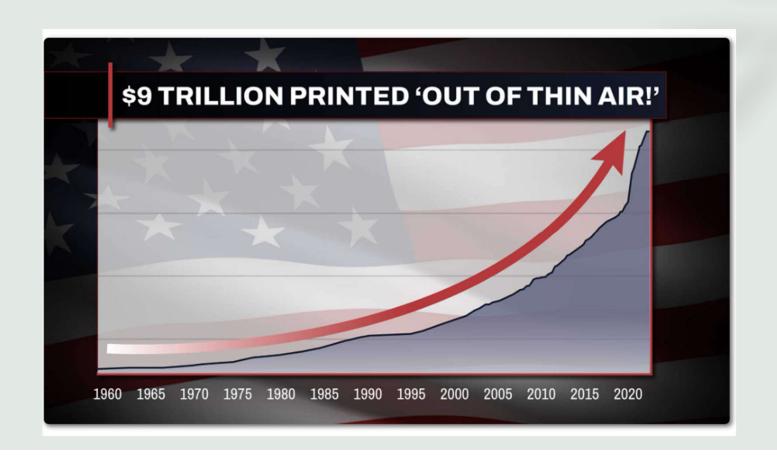
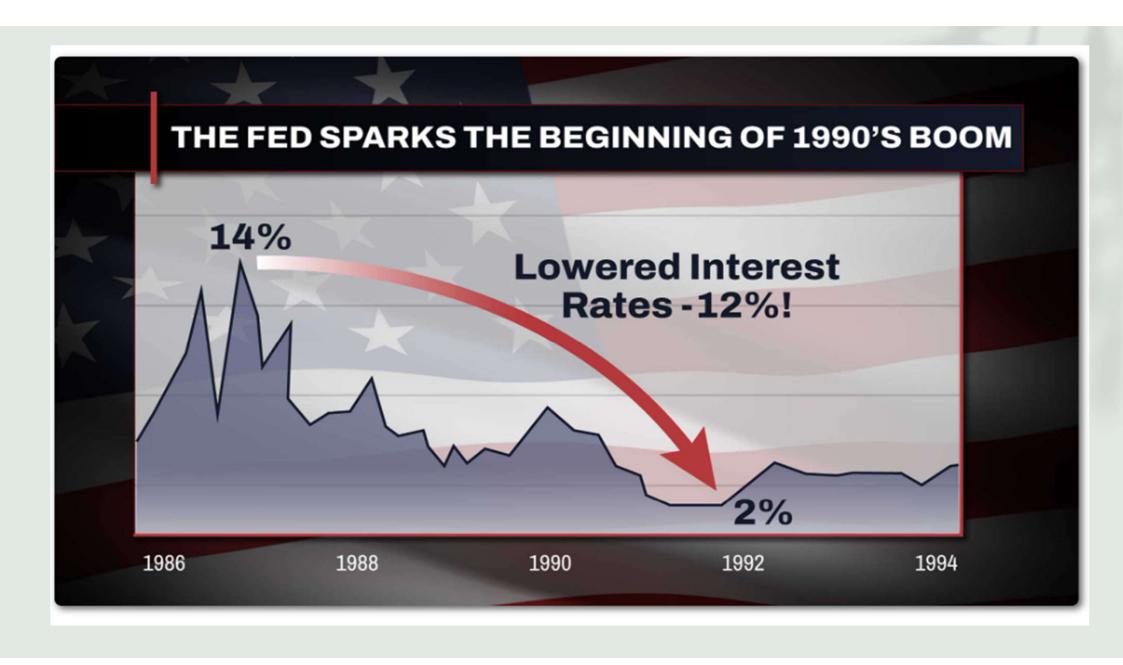
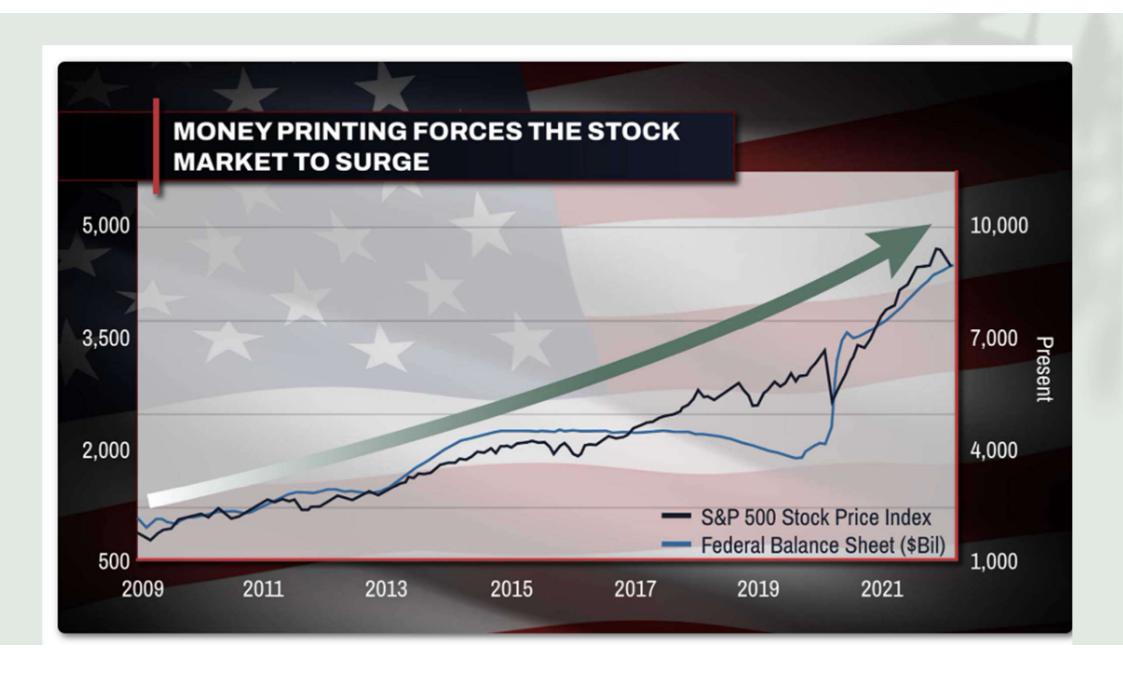


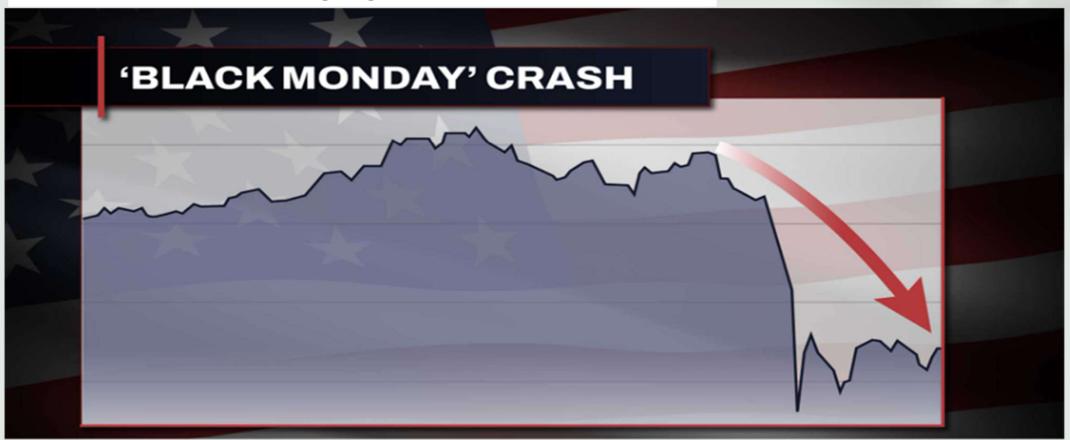
The Origin of inflating Assets Values





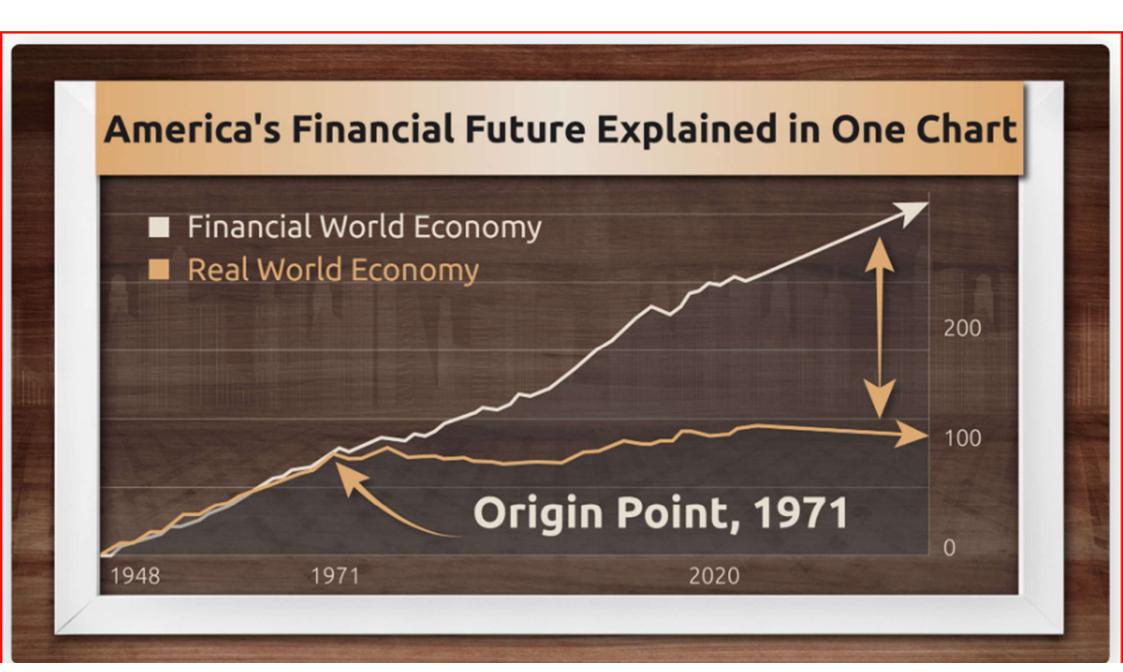


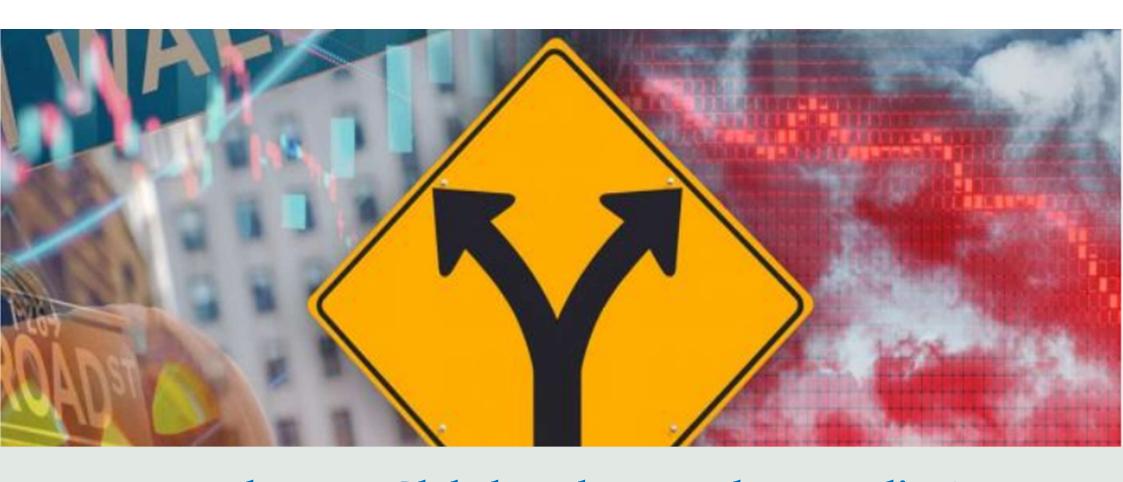
America Is On The Cusp Of A New CatastropheUnlike Anything We've Seen Since World War II – and Most People Are Stunningly Unprepared



A Few of the None Surprising Outcomes







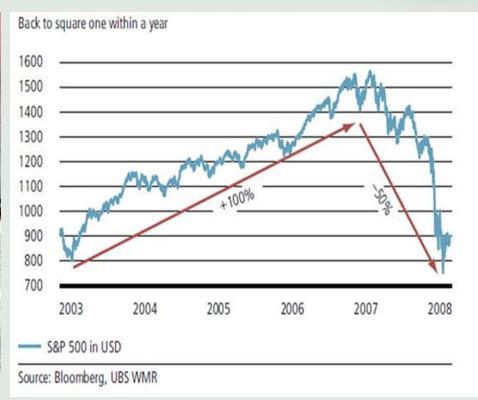
Where are Global Banks & Markets Heading? Smart Market Experts are confused



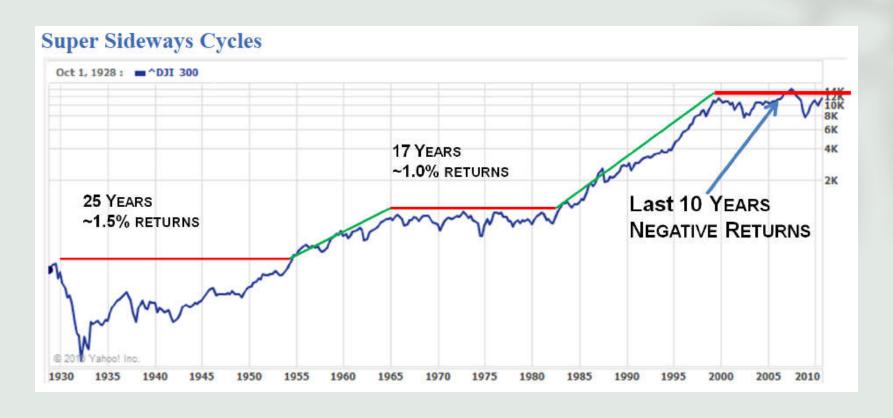
The Fears of Clients

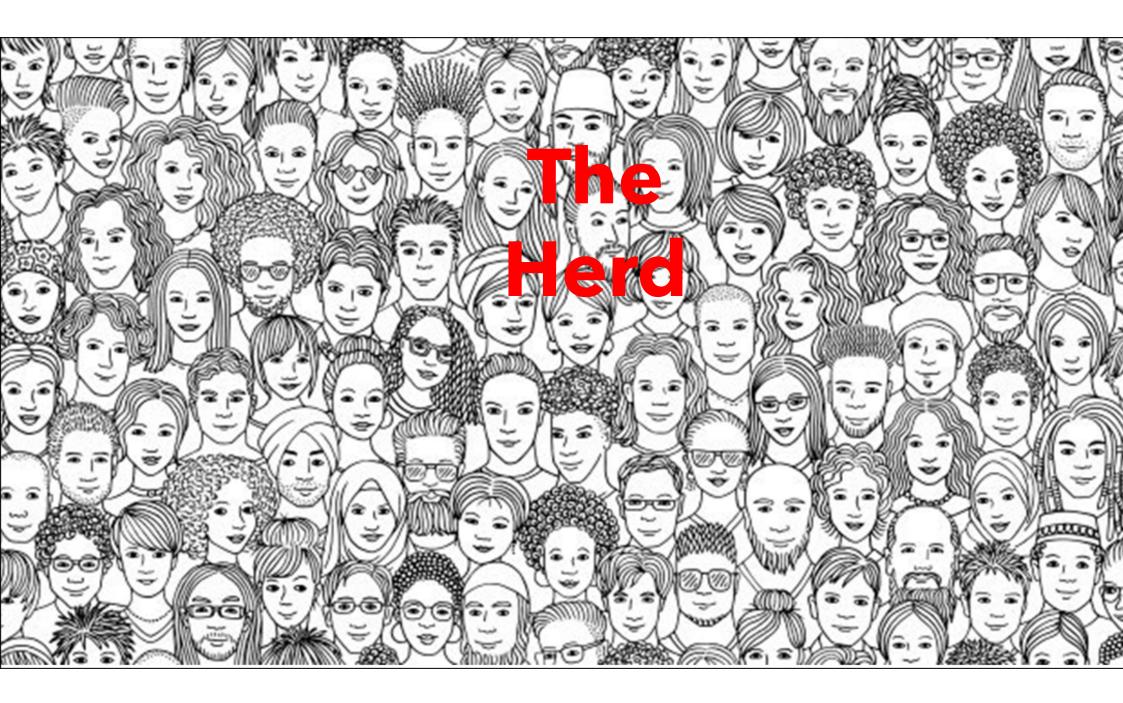
The Perils of Equity Investments





Mind the Cycles



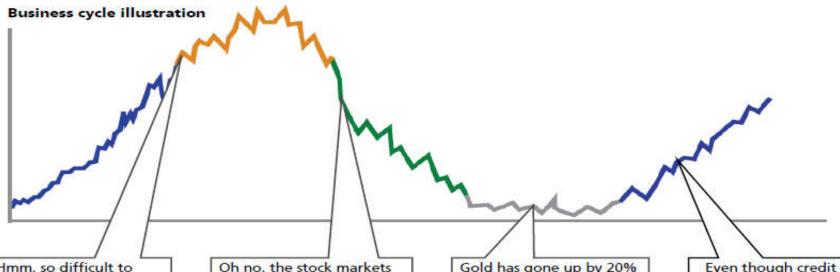




Opportunities Seekers (with no clear strategy) Might Be Trapped Into Continuous Uncertainty

Phases of business cycles vary in sequence, magnitude and length. That can make it difficult to take the right investment decisions.

Do these situations sound familiar to you?



Hmm, so difficult to predict when 'the bubble will burst'...

but if I stay out of this booming market, that is very frustrating too... Oh no, the stock markets have already lost 15% – this is really exaggerated!

Shall I buy more now at the current low prices?

Gold has gone up by 20% – seems to be in high demand among many investors!...

Shall I buy too? Or is it too late already?

Even though credit spreads have narrowed they are still wider than in "normal markets" ...

Shall I invest in corporate bonds now?



Even if the Congress stops deficits from expanding, the existing debt will become increasingly costly to service, thanks to the recent surge in interest rates.



Stock Market Will Get Worse In 2023 Before It Gets Better - Forbes

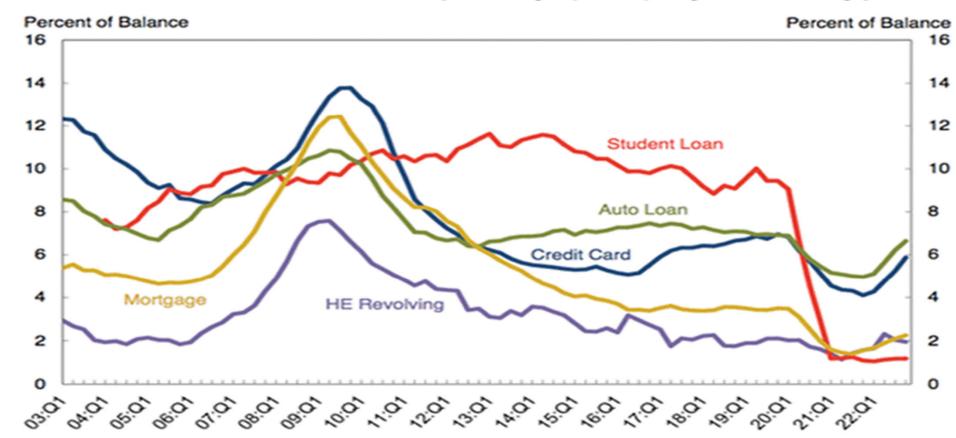
The US economy may not be screwed after all — but the stock market sure is — Business Insider

Expect a US recession that will ravage markets and could send stocks spiraling down 24% next year

- Markets Insider

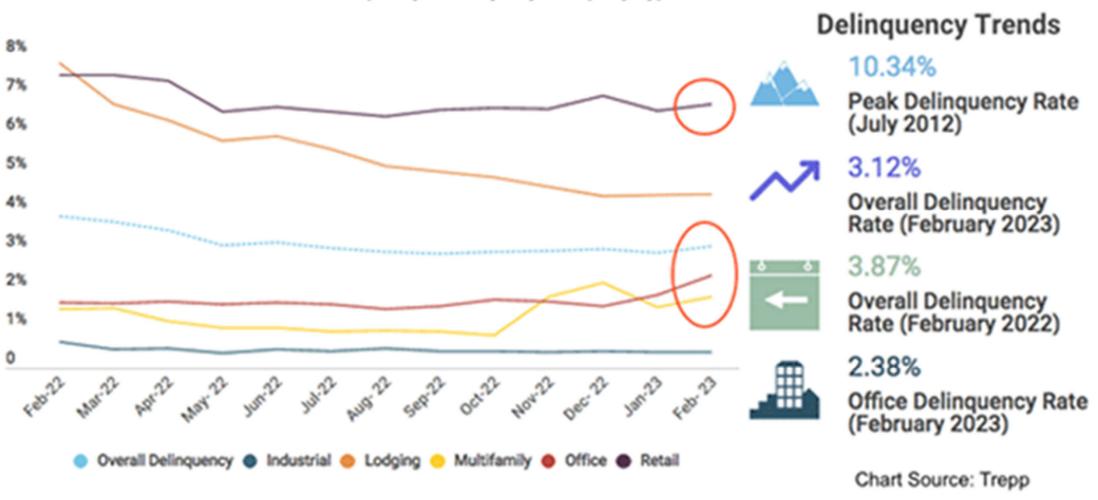
The Growing Risks

Transition into Delinquency (30+) by Loan Type



CMBS Delinquency Rate Jumps in February 2023, Second Biggest Jump Since Start of Pandemic





Risks in Switzerland

Creating the undisputed leader in Switzerland

A highly attractive domestic market¹

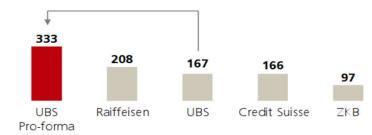
>2% long-term GDP growth over last 20 years

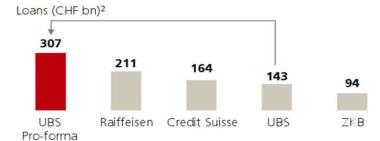
CHF ~250k average net-worth per capita

4% unemployment rate (vs. 6% EU average)

Becoming #1 Personal & Corporate banking franchise in our domestic market

Customer deposits (CHF bn)²





Combination creates a powerhouse

- Leading position in an attractive domestic market
- Accelerating growth plans in the corporate client segment
- Acquisition of a high-quality and profitable business



There are unknown unknowns; These are the things we don't know we don't know

SUMMARY ADVICE OF BEST PRACTICES TO KNOW WHATEVER WE NEED TO KNOW:

- > Rigorously assessing risk preferences and behavioural characteristics of individual investors will improve the quality of the advice
- > Advisors should endeavour to better understand the genetic influence on financial-risk-taking
- ➢ One technique to raise the emotional heat of risk discussions might be to introduce counterfactual thinking to discussions. This technique is used in psychology, where it means imagining alternative versions of reality (future scenes). On a colloquial level, a counterfactual thought is initiated with phrases like, "what if" or "if only". Showing graphics of counterfactual scenarios from the same periods that shaped the investor's worldview is very helpful. Creating a state of cognitive dissonance can trigger a more rational reassessment of our beliefs. This type of emotionally charged financial education can effectively counteract biases resulting from past experience

